PROXY (and voting instruction)

Proxy for TKH Group N.V. ("**TKH**") holders of (depositary receipts of) ordinary shares

(authorization for a third party to act on behalf of a holder of (depositary receipts of) ordinary shares)

THE UNDERSIGNED

Name

Address

Place **Country**

Telephone number

E-mail

Number of (depositary receipts of) shares

Declares that by 5:00 pm (Dutch time) on Thursday August 6, 2026, he/she registered the above-mentioned number of (depositary receipts of) shares in TKH with ABN AMRO Bank N.V., acting under the name ABN AMRO, through an affiliated organization for the Extraordinary General Meeting of Shareholders ("**EGM**") of TKH to be held on Thursday 3 September 2026.

HEREBY AUTHORIZES (the “Other Proxy”)

Name

Address

Place **Country**

Telephone number

E-mail

Holder of the [Dutch] passport with number

a copy of which has been appended to this proxy as Annex A.[1]

To exercise his / her rights (including the right to vote) for the aforementioned number of (depositary receipts of) ordinary shares according to the voting instruction on the next page.

The undersigned undertakes not to hold the proxy liable for any legal act he/she performs in accordance with this proxy. Dutch law applies to this proxy and the explanation. Any disputes concerning this proxy will be submitted exclusively to the competent court in Amsterdam.

1 IN SO FAR AS THE SIGNATORY TO THIS PROXY IS NOT ACTING ON HIS/HER OWN BEHALF BUT ON THAT OF A COMPANY OR LEGAL ENTITY, DOCUMENTATION MUST ALSO BE APPENDED, WHICH REVEALS THAT HE/SHE IS AUTHORIZED TO REPRESENT THIS COMPANY OR LEGAL ENTITY (E.G. AN EXTRACT FROM A COMPANIES REGISTER).

This form will be considered if this power of attorney is dated, completed and signed by both you and the Other Proxy. This form must be received in good order no later **than August 27, 2026**, **at 5:00 pm** (Dutch time) by the TKH by e-mail: info@tkhgroup.com in order to be recognized at the EGM.

The holder of (depositary receipts of) ordinary shares or the Other Proxy casts his / her vote in accordance with the overview below.

If the below table does not contain an indication on how to vote in respect of any voting item, the Other Proxy will be authorized to vote as he / she considers appropriate.

		VOTE		
#	**AGENDA ITEM**	**FOR**	**AGAINST**	**ABSTAIN**
2	Proposal to appoint Mr. G. Grandi as member of the Executive Board	☐	☐	☐
3	Proposal to approve the separation of the Electrification business from the TKH Group, on conditions to be determined by the Executive Board with the prior approval of the Supervisory Board	☐	☐	☐

SIGNATURE HOLDER OF (DEPOSITARY RECEIPTS OF) ORDINARY SHARES

DATE AND PLACE

SIGNATURE OTHER PROXY

DATE AND PLACE