TKH SMART TECHNOLOGIES

Invitation to attend the Extraordinary General Meeting of Shareholders of TKH Group N.V. on Thursday 3 September 2026.

The holders of shares and depositary receipts of shares in TKH Group N.V. ("TKH") are invited to attend the Extraordinary General Meeting of Shareholders ("EGM"), to be held at 't Hagen, Scholtenhagenweg 36, Haaksbergen, the Netherlands, on Thursday 3 September 2026, at 10:00 a.m. (CEST).

This EGM will be conducted in English.

Agenda

1. Opening

2. Proposal to appoint Mr. G. Grandi as member of the Executive Board (vote)

3. Proposal to approve the separation of the Electrification business from the TKH Group, on conditions to be determined by the Executive Board with the prior approval of the Supervisory Board (vote)

4. Any other business and close

The agenda with explanatory notes and other documents relating to this EGM are available at the TKH offices at Spinnerstraat 15, 7481 KJ Haaksbergen, the Netherlands, from today until the close of the EGM. These documents can also be requested free of charge from TKH (telephone: +31 (0)535732900; email: info@tkhgroup.com) and are available from ABN AMRO Bank N.V. ("ABN AMRO") via www.abnamro.com/evoting. They can also be downloaded from the TKH website: www.tkhgroup.com.

Instructions for attendance
In accordance with Dutch law, anyone who has (i) timely registered for the EGM and (ii) is registered as a holder of (depositary receipts for) shares by **August 6, 2026** (after all the additions and deletions on that date have been incorporated) (the "**Record Date**") in one of the registers designated for this purpose by the Executive Board, will be entitled to attend and to vote at the EGM. The TKH shareholders register has been designated as the register for shareholders. The registers designated for holders of depositary receipts of ordinary shares are the administrative records of the intermediaries, as defined in the Securities Bank Giro Transaction Act ("*Wet giraal effectenverkeer*"), which show who the holders of depositary receipts are at the Record Date.

Holders of depositary receipts of shares
Any holders of depositary receipts of ordinary shares who wish to attend this EGM, or have themselves represented by proxy, are required in accordance with the provisions of section 24 (4) and (6) of the articles of association of TKH to register with ABN AMRO either online at www.abnamro.com/evoting, or through the bank or broker that administers their depositary receipts, no earlier than **August 7, 2026**, and no later than 5:00 p.m. (CEST) on **August 27, 2026**. The intermediaries, as defined in the Securities Bank Giro Transaction Act ("*Wet giraal effectenverkeer*"), are required to provide ABN AMRO with an electronic notification containing the number of depositary receipts held on the Record Date at www.abnamro.com/intermediary, no later than 1:00 p.m. (CEST) on **August 28, 2026**. Intermediaries must provide the complete address of any relevant holders in their notification, so that the depositary receipt holders at the Record Date can easily be verified. Upon registration, ABN AMRO will issue a certificate of registration through the notifying intermediary that will provide access to the EGM. Please note that the deadline set by the intermediary may differ from the deadline we have established for depository receipt holders.

Shareholders
Any direct shareholders who wish to attend this EGM, or be represented by proxy, are requested to notify the Executive Board of their intention to do so in writing, in accordance with the provisions of section 24 (4) and (6) of TKH's articles of association. Such notification must be received by the Executive Board no earlier than **August 7, 2026**, and no later than 5:00 p.m. (CEST) on **August 27, 2026**, at info@tkhgroup.com.

Depositary receipt holder voting authority
Depositary receipt holders who attend the EGM in person, or are represented by a third party, are authorized by the Stichting Administratiekantoor TKH Group (the "**Foundation**") to cast their vote on such number of shares equal to the number of depositary receipts held by them on the Record Date and registered for the purposes of the EGM, subject to the provisions of the Foundation's articles of association and the Foundation's administrative terms and conditions.

A proxy of a holder of depositary receipts of shares will be treated as a request to the Foundation to grant a proxy to vote, in accordance with the number of (underlying) shares for which depositary receipts of shares have been issued to the holder. Such holders of depositary receipts of shares may exercise their voting rights, provided that they are granted a proxy in accordance with the above and take into account the provisions of section 2:118a of the Dutch Civil Code. The board of the Foundation intends to vote on the shares which it carries out the administration for, to the extent that holders of depositary receipts of shares (or their proxies) do not use a proxy to vote, or insofar as section 2:118a paragraph 2 of the Dutch Civil Code is applied.

Voting instruction to the Foundation
Depositary receipt holders who cannot attend the EGM in person can instruct the Foundation on how to vote on the underlying shares of their depositary receipts on their behalf, provided that they have registered for the EGM on time and in the manner set out above. Depositary receipt holders have until 5:00 p.m. (CEST) on **August 27, 2026**, to issue their voting instruction electronically at www.abnamro.com/evoting, or through the bank or broker that administers their depositary receipts. The intermediaries, as defined in the Securities Bank Giro Transaction Act ("*Wet giraal effectenverkeer*"), are required to provide ABN AMRO with an electronic notification containing the number of depositary receipts held on the Record Date at www.abnamro.com/intermediary, no later than 1:00 p.m. (CEST) on **August 28, 2026**. The board of the Foundation intends to vote on such shares in accordance with the voting instruction to the extent none of the scenarios included in article 3.2.5 of the terms and conditions of administration are applicable.

Appointment of proxies
Holders of depositary receipts of shares and of shares can authorize one or more third parties to attend the EGM and vote on their behalf, provided that they have registered for the EGM on time and in the manner set out above. A proxy form can be downloaded from TKH's website (www.tkhgroup.com). The proxy must be received by TKH no later than 5:00 p.m. (CEST) on **August 27, 2026** (e-mail: d.postma@tkhgroup.com).

Other
Depositary receipt holders, shareholders, and their proxies should be prepared to present a valid form of identity upon request.

For further information about the EGM 2026 of TKH Group N.V., please contact Derk Postma, Company Secretary (tel. +31(0)535732900 or e-mail: d.postma@tkhgroup.com).

Haaksbergen, 23 July 2026

TKH Group N.V.
The Executive Board